



2014 Calendar Year Financial Report

Board of Trustees Meeting

February 11, 2015

A Division of the Department of State Treasurer

Financial Results: Actual v. Budgeted Calendar Year 2014

Calendar Year 2014	Actual thru Dec 2014	Certified Budget (per Segal 8-19-13)	Variance Over/(Under) Budget	
Beginning Cash Balance	\$838.5 m	\$695.0 m	\$143.5 m	
Plan Revenue	\$3.008 b	\$2.961 b	\$47.0 m	
Net Claims Payments	\$2.526 b	\$2.582 b	(\$55.9 m)	
Medicare Advantage Premiums	\$155.5 m	\$174.2 m	(\$18.7 m)	
Net Administrative Expenses	\$149.6 m	\$179.8 m	(\$30.2 m)	
Total Plan Expenses	\$2.831 b	\$2.936 b	(\$104.8 m)	
Net Income/(Loss)	\$176.4 m	\$24.6 m	\$151.8 m	
Ending Cash Balance	\$1.015 b	\$719.6 m	\$295.3 m	



Adjusted Variance Report Calendar Year 2014

Calendar Year 2014	Actual thru Dec 2014, As Adjusted	Certified Budget (per Segal 8-19-13)	Variance Over/(Under) Budget
Plan Revenue *	\$3.012 b	\$2.961 b	\$51.7 m
Net Claims Payments ^	\$2.536 b	\$2.582 b	(\$46.3 m)
Medicare Advantage Premiums	\$155.5 m	\$174.2 m	(\$18.7 m)
Net Administrative Expenses †	\$141.1 m	\$179.8 m	(\$38.7 m)
Total Plan Expenses	\$2.832 b	\$2.936 b	(\$103.7 m)
Net Income/(Loss)	\$180.0 m	\$24.6 m	\$155.4 m

Note: Numbers might not sum to totals due to rounding

[†] Adjusted for timing issues.



^{*} Adjusted for timing issues and to exclude non-budgeted revenue.

[^] Adjusted for timing issues and to remove the impact of unanticipated pharmacy rebate true-up payments.

Financial Results Actual v. Budgeted Calendar Year 2014

Per Member Per Month (PMPM) Analysis

Calendar Year 2014	Actual Certified thru Dec Budget (per Segal 8-19-13)		Variance Over/(Under) Budget	
Plan Revenue	\$369.53	\$370.93	(\$1.40)	
Net Claims Payments	\$310.97	\$323.28	(\$12.31)	
Medicare Advantage Premiums	\$19.14	\$21.81	(\$2.67)	
Net Administrative Expenses	\$18.42	\$22.51	(\$4.09)	
Total Plan Expenses	\$348.53	\$367.60	(\$19.07)	
Net Income/(Loss)	\$21.00	\$3.33	\$17.67	

Comparing actual results to the budget projection on a PMPM basis helps correct for changes in membership that occurred during the year.



Adjusted Variance Report Calendar Year 2014

Per Member Per Month (PMPM) Analysis

Calendar Year 2014	Actual thru Dec 2014, as Adjusted	Certified Budget (per Segal 8-19-13)	Variance Over/(Under) Budget
Plan Revenue *	\$370.10	\$370.93	(\$0.83)
Net Claims Payments ^	\$312.15	\$323.28	(\$11.13)
Medicare Advantage Premiums	\$19.14	\$21.81	(\$2.67)
Net Administrative Expenses †	\$17.37	\$22.51	(\$5.14)
Total Plan Expenses	\$348.66	\$367.60	(\$18.94)
Net Income/(Loss)	\$21.44	\$3.33	\$18.11

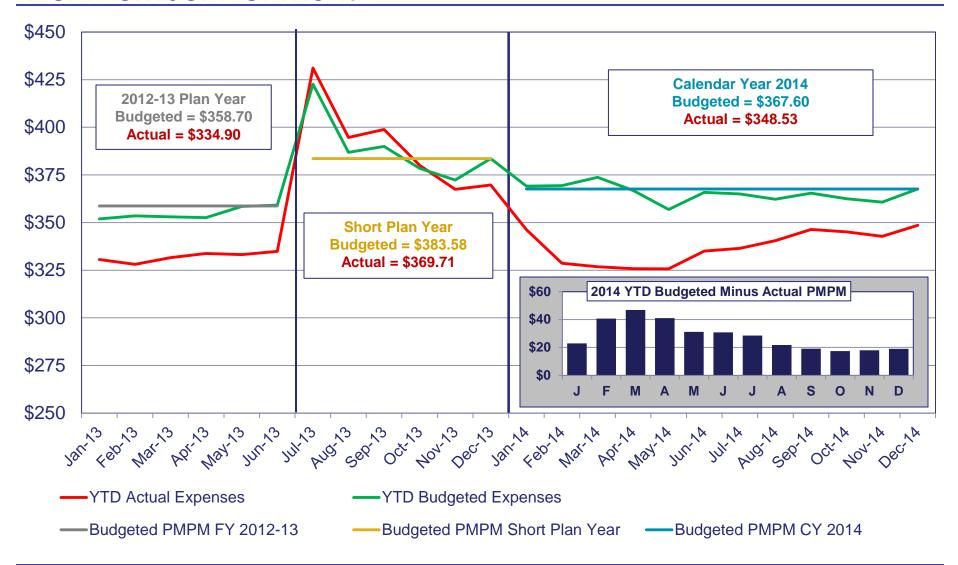
^{*} Adjusted for timing issues and to exclude non-budgeted revenue.

[†] Adjusted for timing issues.



[^] Adjusted for timing issues and to remove the impact of unanticipated pharmacy rebate true-up payments.

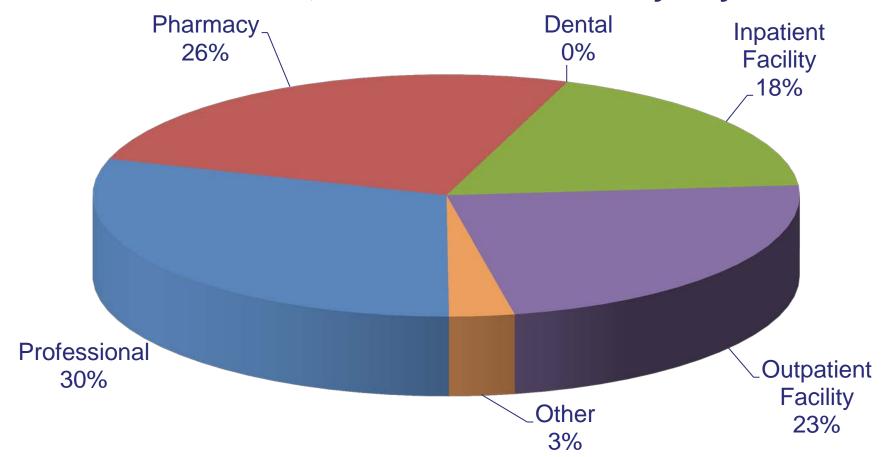
Calendar Year 2014 Expenditure Trend Per Member Per Month





Allocation of Claims Expenditures Calendar Year 2014

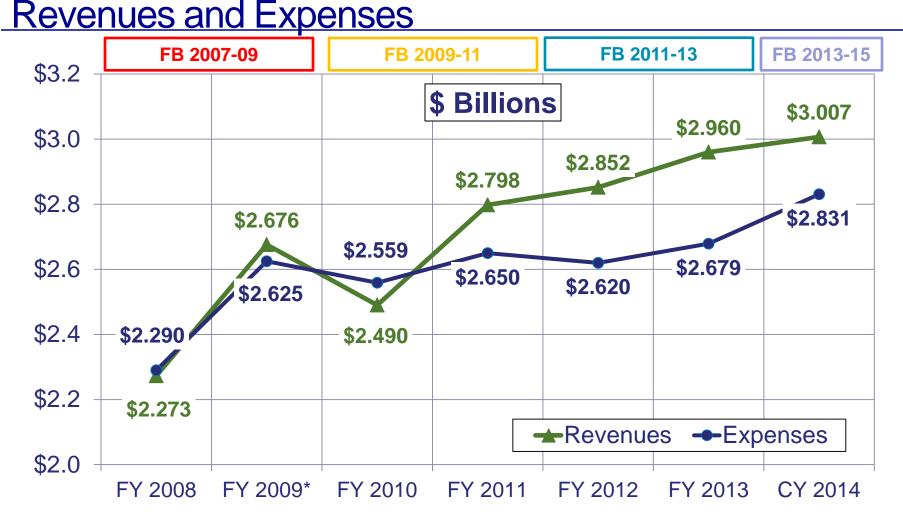
Includes Medical, Blue Card & Pharmacy Payments



Source: BCBSNC Summary of Billed Charges



Recent Historical Financial Results

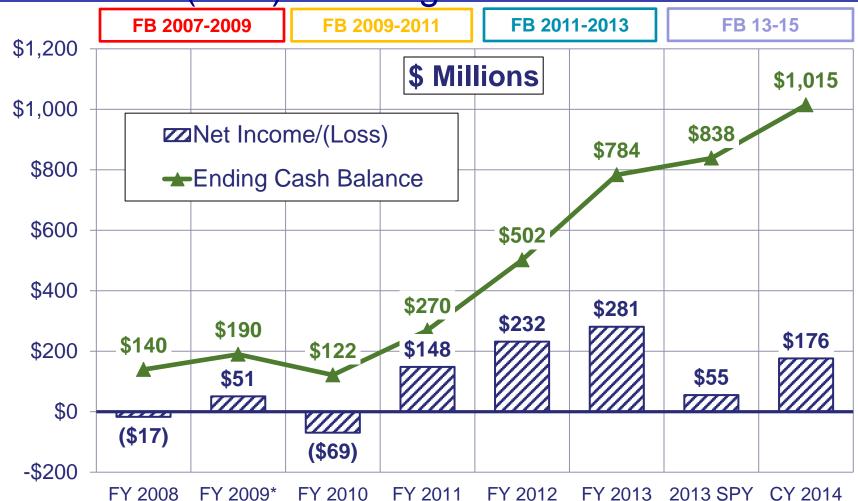


^{*}FY 2009 revenues include a \$250 million general fund appropriation from the State. *Note:* The 2013 Short Plan Year is not shown in chart. In the six months from July to December 2013, Plan revenues totaled \$1.540 Billion and Plan expenses were \$1.485 Billion.



Historical Financial Results

Net Income/(Loss) & Ending Cash Balance

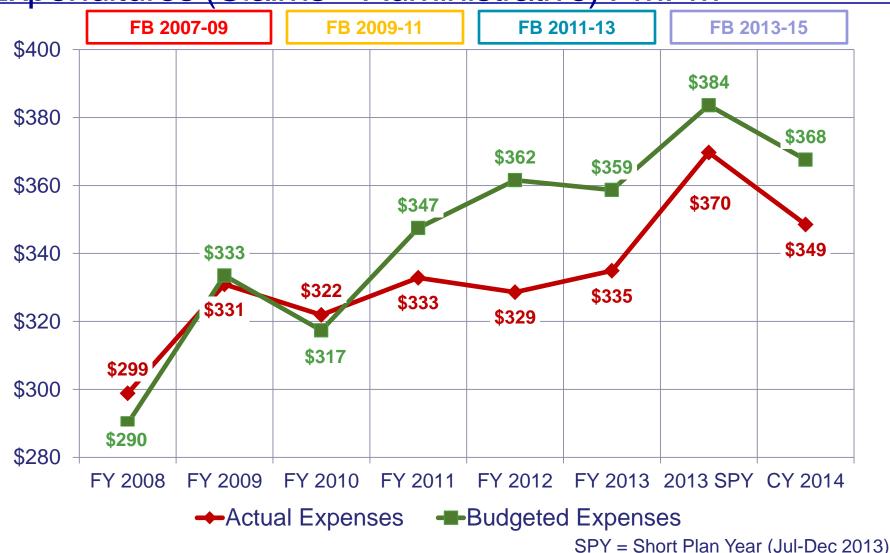


^{*}The Plan received a \$250 million general fund appropriation from the State in FY 2009.

SPY = Short Plan Year (Jul-Dec 2013)



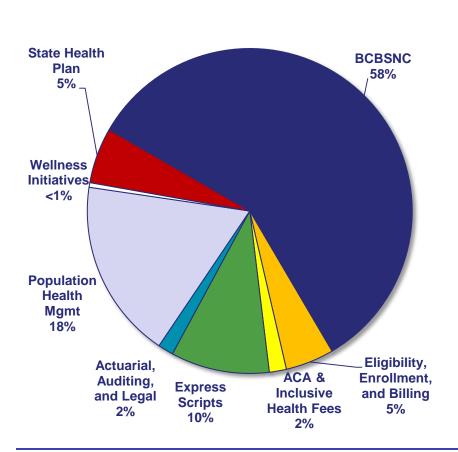
Recent Historical Financial Results <u>Expenditures (Claims + Administrative) PMPM</u>

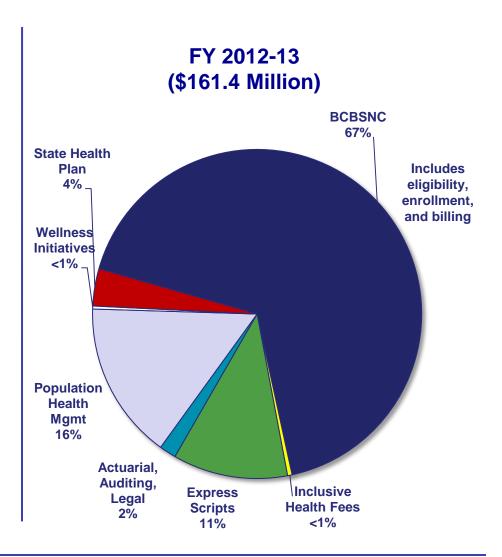




Calendar Year 2014 Administrative Expenses









North Carolina State Health Plan for Teachers and Summary of Operations (Cash Basis)	State Employees	В	С	D	E	F	G	н
Consolidated Report, Actual vs. Certified Budget For the Month Ended December 2014 Calendar Year 2014	Actual December 2014	Certified Budget December 2014	Monthly Variance Over/(Under) Certified Budget	Actual 2014 Calendar Year To Date	Certified Budget 2014 Calendar Year to Date	Calendar Year to Date Variance Over/(Under) Certified Budget	Calendar Year Certified Budget (Jan- Dec 2014)	Calendar Year to Date Variance Over/(Under) Certified Budget
1 Plan Revenue:							, ,	
3 Member Premiums	\$ 270,880,991	\$ 243,018,315	\$ 27,862,676	\$ 2,952,592,141	\$ 2,921,878,532	\$ 30,713,609	\$ 2,921,878,532	\$ 30,713,609
Premium Refunds/Retroactive Disenrollments Medicare Part D (RDS) Subsidy Medicare PDP (EGWP + Wrap) Subsidy	1,258,008	(123,882) 619,631	123,882 638,377	(28,401) 21,584,404 28,378,401	(1,489,408) 6,344,076 31,047,005	1,461,007 15,240,328 (2,668,604)	(1,489,408) 6,344,076 31,047,005	1,461,007 15,240,328 (2,668,604)
7 Medicare Advantage (MA) Subsidy 8 Federal Early Retiree Reinsurance Program (ERRP)	72,187		72,187	721,773 (1,949)	31,047,003	721,773 (1,949)	31,047,003	721,773 (1,949)
9 Net Premium & Other Contributions	272,211,186	243,514,064	28,697,122	3,003,246,369	2,957,780,205	45,466,164	2,957,780,205	45,466,164
11 Investment Earnings 12 Miscelaneous Revenue	442,424	249,005	193,419	4,417,142	2,892,005	1,525,137	2,892,005	1,525,137
13 Other Revenue	442,424	249,005	193,419	4,417,142	2,892,005	1,525,137	2,892,005	1,525,137
15 Total Plan Revenue (excludes internal transfers) 16	272,653,610	243,763,069	28,890,541	3,007,663,511	2,960,672,210	46,991,301	2,960,672,210	46,991,301
17 Plan Expenses:								
19 Medical Claim Payments 20 Medical Claim Refunds/Recoveries	171,959,431 (1,608,128)	185,405,969 (2,052,206)	(13,446,538) 444,078	1,949,838,964 (22,731,740)	2,062,826,346 (25,469,051)	(112,987,382) 2,737,311	2,062,826,346 (25,469,051)	(112,987,382) 2,737,311
21 Net Medical Claims 22	170,351,303	183,353,763	(13,002,460)	1,927,107,224	2,037,357,295	(110,250,071)	2,037,357,295	(110,250,071)
23 Pharmacy Claim Payments 24 Pharmacy Claim Rebates	84,816,236	81,964,144	2,852,092	698,129,098 (98,763,203)	599,541,594 (54,794,623)	98,587,504 (43,968,580)	599,541,594 (54,794,623)	98,587,504 (43,968,580)
25 Pharmacy Claim Refunds/Recoveries 26 Net Pharmacy Claims	(405,464) 84,410,772	81,964,144	(405,464) 2,446,628	(313,676) 599,052,219	544,746,971	(313,676) 54,305,248	544,746,971	(313,676) 54,305,248
27 28 Net Claim Payments	254.762.075	265,317,907	(10.555,832)	2.526.159.443	2.582.104.266	(55,944,823)	2.582.104.266	(55,944,823)
29			(,			((,,
30 Medicare Advantage Premium Payments 31	11,875,108	14,579,843	(2,704,735)	155,497,950	174,162,733	(18,664,783)	174,162,733	(18,664,783)
32 Net Administrative Expenses 33	13,288,850	14,765,094	(1,476,244)	149,605,909	179,815,010	(30,209,101)	179,815,010	(30,209,101)
34 Total Plan Expenses (excludes Internal transfers) 35	279,926,033	294,662,844	(14,736,811)	2,831,263,302	2,936,082,009	(104,818,707)	2,936,082,009	(104,818,707)
36 Plan Income/(Loss) 37	(7,272,423)	(50,899,775)	43,627,352	176,400,209	24,590,201	151,810,008	24,590,201	151,810,008
38 Cash Availability:								
40 Beginning Cash Balance/(Deficit) 41 Ending Cash Balance/(Deficit)	1,022,119,769 1,014,847,346	770,465,109 719,565,334	251,654,660 295,282,012	838,447,137 1.014,847,346	694,975,133 719,565,334	143,472,004 295,282,012	694,975,133 719,565,334	143,472,004 295,282,012
42 43 Target Stabilization Reserve @ 12/31/14	234,282,695	234,282,695	-	234,282,695	234,282,695	-	234,282,695	-
44 45 Cash Balance Over/(Under) Reserve Target	\$ 780,564,651	\$ 485,282,639	\$ 295,282,012	\$ 780,564,651	\$ 485,282,639	\$ 295,282,012	\$ 485,282,639	\$ 295,282,012

- a. Premium receivables totaled \$94,190.31 as of December 31, 2014.
- b. The average weekly medical claims cost net of claims refunds was \$34,070,260.60 for the five scheduled weekly claim cycles.
- c. Total pharmacy claims, before rebates and refunds, included three bi-weekly invoice cycles averaging \$28,272,078.67 per cycle.
 d. The target stabilization reserve is 8.5% of the projected net claims and Medicare Advantage premiums for Calendar Year 2014.
 e. Minor differences compared to other reports are due to rounding.

Summary of Operations (Cash Basis, as adjusted) Consolidated Report, Actual vs. Budgeted C D Е For the Month Ended December 2014 Calendar Year 2014 Actual Adjustments for Adjusted Certified Year to Date Adjusted Adjusted Year to Date Timing, Unusual Actual Budget Variance as Calendar Year & Onetime Calendar Year Variance Percentage of Year to Date thru December Events to Date Over/(Under) Budget Budget thru December Plan Revenue: \$ 2,952,592,141 \$ 13.924.368 \$ 2.966.516.509 \$ 2,921,878,532 44,637,977 1.53% 3 Member Premiums (Notes 1 and 2) Premium Refunds/Retroactive Disenrollments (28,401 (28,401) (1,489,408 1,461,007 -98.09% 5 Medicare Part D (RDS) Subsidy (Note 3) 21,584,404 (6,855,182) 14,729,222 6,344,076 8,385,146 132,17% Medicare PDP (EGWP + Wrap) Subsidy (Note 4) 28.378.401 (1.680.417) 26.697.984 31.047.005 (4.349,021 -14,01% 721,773 (721,773) Medicare Advantage (MA) Subsidy (Note 6) (1.949)Federal Early Retiree Reinsurance Program (ERRP) (Note 8) 1,949 3,003,248,389 Net Premium & Other Contributions 4,668,945 3,007,915,314 2,867,780,206 60,136,109 1.70% 10 11 Other Revenue 4,417,142 4,417,142 2,892,006 1,626,137 52.74% 12 Total Plan Revenue (excludes Internal transfers) 4,668,945 3,012,332,468 2,980,872,210 61,680,248 1.74% 13 3,007,863,611 14 Plan Expenses: 15 Net Medical Claims 1.927.107.224 1,927,107,224 2,037,357,295 (110,250,071) -5.41% Net Pharmacy Claims (Notes 7 and 8) 599,052,219 9.575,016 608.627.235 544,746,971 63,880,264 11.73% 18 19 Net Claim Payments 2,628,168,443 9,676,016 2,635,734,468 2,682,104,268 (48,389,807) -1.80% 20 21 Medicare Advantage Premiums 174,182,733 (18,684,783) -10.72% 155,487,860 165,497,960 22 23 Net Administrative Expenses (Note 9) 149,605,909 (8,481,208)141,114,701 179,816,010 (38,700,309) -21.62% 24 25 Total Plan Expenses (excludes Internal transfers) 2,831,263,302 1,083,809 2,832,347,111 2,838,082,009 (103,734,899) -3.53% 26 27 Plan Income/(Loss) 178,400,208 3,685,137 179,985,348 24,590,201 165,396,146 831,94% 28 Cash Availability: 29 30 31 838,447,137 838,447,137 694,975,133 143,472,004 Beginning Cash Balance/(Deficit) 20.64% 1,014,847,348 1,018,432,483 298,887,149 41.63% Ending Cash Balance/(Deficit) 3,685,137 719,585,334 33 34 Target Stabilization Reserve @ 12/31/2014 234.282.695 234,282,695 234 282 695 35 780,584,851 \$ 36 Cash Balance Over/(Under) Reserve Target 3,685,137 784,149,788 485,282,639 288,887,149 61,58%

Adjustment Notes:

- Member premiums adjusted to include \$60.8 million in prepaid January premiums received in December 2013.
- Member premiums adjusted to exclude \$46.9 million in prepaid January 2015 premiums received in December.
- Medicare Part D subsidy adjusted to exclude a \$6.9 million unbudgeted subsidy refund related to prior plan years.
- 4. EGWP subsidy adjusted to exclude unbudgeted subsidy payments received in July.

North Carolina State Health Plan for Teachers and State Employees

- Medicare Advantage low income premium subsidies were not budgeted and therefore are excluded.
- ERRP revenues adjusted to exclude an unbudgeted repayment of ERRP funds resulting from an audit finding.
- Pharmacy claims adjusted to exclude a \$33.1 million claims payment that was budgeted for payment in December 2013 but was not paid until January 2014.
- Pharmacy claims adjusted to remove unbudgeted rebate true-ups totaling \$42.7 million.
- Administrative expenses adjusted to exclude December 2013 vendor invoices that were not processed until January 2014.