Humana Physician Quality Rewards Program 2014

Medicare

Glen Champlin MSO Director

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What is CMS Stars and Why Should Providers Be Concerned?

- CMS Program of Quality & Performance Measures
 - Give patients the ability to make informed decisions about enrollment options.
- The Affordable Care Act (2009) contains provisions to cut MAPD payments
 - MAPD members on low performing Plans will have the option to move to 5 Stars Plans at any time.
 - Both High (5 Stars) and Low (2.5 Stars or lower for 3 years of data) Plans are flagged on the Plan Finder website.
- CMS will highlight contracts receiving an overall or summary rating of 5 stars with a new icon

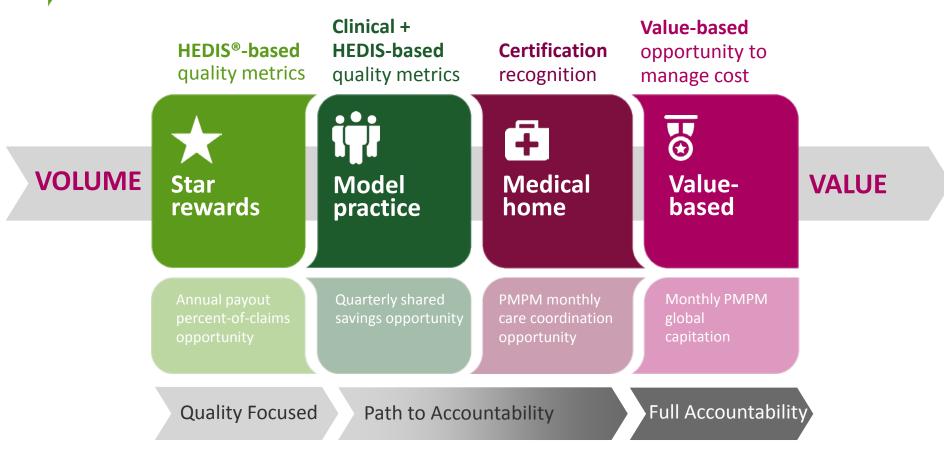
This plan received

Medicare's highest

rating (5 stars)

 Information on Medicare.gov will note that beneficiaries can enroll in 5-star plans at any time during the year

Provider Quality Rewards



From Pay for Production to Pay for Value





Providers are rewarded annually for meeting 2/3 of NCQA HEDIS metrics

VALUE

Annual payout percent-of-claims opportunity

Quality Focused

Path to Accountability

Full Accountability



VOLUME

Star Rewards Program



Quality-only Reward

National Committee for Quality Assurance (NCQA)

Healthcare Effectiveness Data and Information Set (HEDIS) Measures

Star Rewards Program



Quality-only Reward

- Humana-covered patients attributed/assigned to a physician's practice for MA PPO, MA HMO-FFS and MA PFFS
- Practice goal to meet is two-thirds of the six NCQA HEDIS measures at the CMS 5-star Level
- Rewards payments are paid on an annual basis
- Practices can participate in one program at a time
- Measures may be adjusted based on CMS priorities



From Pay for Production to Pay for Value

HEDIS-based quality metrics

Clinical +
HEDIS-based
quality metrics



Star rewards



Model practice

Practices are rewarded for meeting each individual NCQA HEDIS clinical quality metric/shared savings opportunity.

VALUE

Annual payout percent-of-claims opportunity

Quarterly shared savings opportunit

Quality Focused

Path to Accountability

Full Accountability



VOLUME

Model Practice Program



Path-to-Accountability Rewards

NCQA HEDIS Measures and Clinical /Strategic Initiatives



Reward payments for each individual measure met at CMS 5-star level

HEDIS Measures

Generally the most relevant measures

Example: Diabetic Management

Clinical and Strategic Initiatives

Example: 30 day Readmission



Humana "CAHPS/HOS" VAT Survey – Annual Kicker

New in 2014: Modeled after CMS surveys

The measure will be based on the categories shown here with an aggregated annual target of 80%.

Member surveys are made by outbound VAT calls similar to the CMS CAHPS/HOS survey patient experience program.

Access to Care
92.3%

- Scheduling 95%
- Wait times 87%
- Referrals 95%

Coordination of Care
90.5%

- RX review 93%
- Informed about specialist care – 88%

Member Experience
Rating
79%

Patient Discussion 54.6%

- *Reducing falls 60%
- *Bladder Control 40%
- Physical Activity 64%

*Talk-to-treatment rate



^{*}Health Outcomes Survey (HOS) is done each spring as a random sample of Medicare beneficiaries drawn from each participating MA Organization.

^{*}Consumer Assessment of Healthcare Providers and Systems (CAHPS) is a series of patient surveys rating health care experiences in the U.S.

Model Practice Program



Path-to-Accountability Rewards*

- Includes HEDIS measures like the Star Rewards Program, but also includes additional clinical measures recommended by Humana's Quality Organization.
- Unlike Star Rewards, rewards for Model Practice are paid for meeting each individual measure achieved.
- For Humana-covered patients attributed/assigned to a physician's practice for MA PPO, MA HMO-FFS and MA PFFS.
- Reward payments are paid quarterly.
- Practices can participate in one program at a time.

From Pay for Production to Pay for Value

HEDIS-based quality metrics

Clinical +
HEDIS-based
quality metrics

Certification recognition

Providers must meet
HEDIS and clinical quality
metrics/payments based
on care coordination
opportunities depending
on level of certification.

VOLUME





Model practice



Medical home

VALUE

Annual payout percent-of-claims opportunity

Quarterly shared savings opportunity

Shared savings/ PMPM monthly care coordination opportunity

Quality Focused

Path to Accountability

Full Accountability

Medical Home



Path-to-Accountability Rewards

- Targets higher functioning practices:
 - Infrastructure well defined with evidence of team functioning and access to care
 - Health information technology, such as electronic health record (EHR) and electronic prescribing (eRx) systems
- Medical Home measures are the same as the Model Practice measures with additional measures focusing on the full spectrum of patient care.
- Monthly care coordination payment covers physician cost of Medical Home certification, additional resources required for utilization measures and overall practice enhancements.
- To be eligible for the care coordination payment, practices must meet measure target goals on the same quarterly basis as they would for the Model Practice program.



Third-Party Industry Organizations

- Humana's Physician Quality Rewards Program includes industry-standard measures and has been introduced to these health care industry organizations:
 - Medical Group Management Association (MGMA)
 - American College of Physicians (ACP)
 - American Medical Association (AMA)
 - American Academy of Family Physicians (AAFP)
- In 2013, Humana paid \$60 million in reward payments to provider practices across the country as part of our Provider Quality Reward Program.



Humana